

Argyll and Bute Council
Comhairle Earra-Ghàidheal Agus Bhòid



Customer Services
Executive Director: Douglas Hendry

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11 June 2019

NOTICE OF MEETING

A meeting of the **AUDIT AND SCRUTINY COMMITTEE** will be held in the **COUNCIL CHAMBERS, KILMORY, LOCHGILPHEAD** on **TUESDAY, 18 JUNE 2019** at **11:15 AM**, which you are requested to attend.

Douglas Hendry
Executive Director of Customer Services

BUSINESS

- 1. APOLOGIES FOR ABSENCE**
- 2. DECLARATIONS OF INTEREST**

- 3. MINUTES** (Pages 5 - 10)

Minutes of the Audit and Scrutiny Committee as held on Tuesday, 19 March 2019.

AUDIT ITEMS

- 4. INTERNAL AUDIT SUMMARY OF ACTIVITIES** (Pages 11 - 20)
Report by Chief Internal Auditor
- 5. INTERNAL AUDIT REPORTS TO AUDIT AND SCRUTINY COMMITTEE 2018/2019**
(Pages 21 - 106)
Report by Chief Internal Auditor
- 6. INTERNAL AUDIT REPORT FOLLOW-UP 2018-19** (Pages 107 - 120)
Report by Chief Internal Auditor
- 7. INTERNAL AUDIT - ANNUAL REPORT 2018/19** (Pages 121 - 130)
Report by Chief Internal Auditor
- 8. MANAGEMENT REPORT 2018/19** (Pages 131 - 136)
Report by Audit Scotland

9. LOCAL GOVERNMENT IN SCOTLAND CHALLENGES AND PERFORMANCE
(Pages 137 - 186)

Report by Audit Scotland

SCRUTINY ITEMS

10. STRATEGIC RISK REGISTER (Pages 187 - 192)

Report by Chief Executive

11. MONEY SKILLS ARGYLL SCRUTINY REVIEW (Pages 193 - 212)

Report by Chief Internal Auditor

12. LOCAL GOVERNMENT BENCHMARKING FRAMEWORK 2017/18 - ANALYSIS AND COMMENTARY (Pages 213 - 340)

Report by Head of Improvement & HR

13. COUNCIL PERFORMANCE REPORT - OCTOBER TO MARCH 2019 (Pages 341 - 370)

Report by Chief Executive

14. COMMUNICATIONS TEAM SELF-EVALUATION FINDINGS (Pages 371 - 374)

Report by Head of Improvement and HR

15. 2019 EMPLOYEE SURVEY AND ORGANISATIONAL CULTURE AUDIT (Pages 375 - 408)

Report by Chief Internal Auditor and Communications Manager

16. UNAUDITED FINANCIAL ACCOUNTS - TO FOLLOW

Report by Head of Strategic Finance

17. 2019/20 SCRUTINY PLAN (Pages 409 - 436)

Report by Chief Internal Auditor

18. SAFEGUARDING PUBLIC MONEY (Pages 437 - 488)

Report by Chief Internal Auditor

19. REVIEW OF CODE OF CORPORATE GOVERNANCE (Pages 489 - 530)

Report by Governance and Risk Manager

20. EXTERNAL AUDIT UPDATE REPORT (Pages 531 - 538)

Report by Audit Scotland

21. DRAFT AUDIT AND SCRUTINY COMMITTEE WORKPLAN (Pages 539 - 544)

Audit and Scrutiny Committee

Martin Caldwell (Chair)

Councillor George Freeman

Councillor Alan Reid

Councillor Richard Trail

Councillor Jim Findlay

Councillor Sir Jamie McGrigor

Councillor Sandy Taylor (Vice-Chair)

Councillor Andrew Vennard

Shona Barton, Area Committee Manager

Contact: Lynsey Innis, Senior Committee Assistant; Tel: 01546 604338